

Memorandum of Understanding

This Memorandum of Understanding (“MoU”) is made on **20th February, 2026** between **IIHMR University**, having its registered office at 1, Prabhu Dayal Marg, Sanganer Airport, Jaipur, Rajasthan 302029, represented by Dr. P. R. Sodani, President, hereinafter referred to as the “First Party” (which term, unless repugnant to the context thereof, shall mean and include its legal heirs, successors, nominees, permitted assigns, etc.).

And

Development Consortium having its registered office at Flat No 6, Block No 7, Narmada, Nelson Mandela Marg, Vasant Kunj, New Delhi – 110070 represented by Ms. Anamika Srivastava, Founder and CEO, (hereinafter referred to as the “Second Party”, which term, unless repugnant to the context thereof, shall mean and include its successors and permitted assigns).

Partner Background

About IIHMR University, Jaipur

The genesis of the **IIHMR University, Jaipur** (First Party) dates to October 5, 1984, when the Indian Institute of Health Management Research (IIHMR) was established. The IIHMR University has been established and incorporated as a postgraduate research University by the Government of Rajasthan vide the IIHMR University, Jaipur Act, 2014 (Act No. 3 of 2014). IIHMR University is UGC-recognised and NAAC-accredited. IIHMR University is dedicated to the improvement in standards of health through better management of health care and related programs. It seeks to accomplish this through management research, education, training, consultation, and networking from a national and global perspective. IIHMR University offers MBA (Hospital and Health Management), MBA (Pharmaceutical Management), MBA (Development Management), MBA (Healthcare Analytics), and Master of Public Health (Offered by Johns Hopkins Bloomberg School of Public Health, Baltimore, MD, USA in cooperation with IIHMR University, Jaipur, India), Master of Public Health (Implementation Science) program under the WHO-TDR postgraduate training scheme., Executive Education Programs, Online Certificate Courses and PhD programmes. IIHMR University has strong collaboration with Johns Hopkins University, USA; University of Manchester, UK; University of Montreal, Canada, Management and Science University (MSU) Malaysia, MENDEL University, Brno, Czech; Curtin University Malaysia, and Rajasthan University of Health Sciences for academic advancement, student exchange, faculty exchange, and joint research programs.

About Development Consortium

Development Consortium has a flagship project, 'Fortify Health' aimed at reducing the prevalence of anaemia through the fortification of chakki atta with essential micronutrients. The initiative works with governments, academic institutions, industry stakeholders, and civil society to promote evidence-based, scalable, and sustainable food fortification interventions, particularly targeting vulnerable populations through safety net programmes.

Scope of MoU

The scope of this MoU establishes a collaborative framework for cooperation in the areas of public health education, research, training, policy engagement, capacity building, and knowledge exchange, including joint initiatives related to nutrition, health systems strengthening, and public health innovations.

1. Purpose

The purpose of this MoU is to facilitate the integration of fortified chakki atta in government social safety net and other meal programmes. Activities under this MoU may include, but are not limited to:

- a. Developing and submitting joint research and implementation proposals to various agencies
- b. Developing and publishing joint research papers, working papers, and policy briefs to disseminate knowledge.
- c. Developing and organising training programmes, workshops, conferences, seminars, webinars, and stakeholder consultations.
- d. Exploring internship opportunities for IIHMR University's postgraduate students at the partner organisation.
- e. Organising exposure visits for postgraduate students and training participants to enhance their understanding of the health and development sector, particularly the iron fortification landscape in India.
- f. Identifying and engaging in further areas of cooperation as mutually agreed upon over time.

Financial Arrangements

This MoU will not give rise to any financial obligation by one Party to the other. Each Party will bear its own costs and expenses in implementing this MoU.

2. Confidentiality

Each Party shall always maintain the utmost confidentiality regarding the contents of this MoU, and no Party shall use or disclose any confidential information of the other Party for any other purpose.

3. Intellectual Property and Publications

Any intellectual property, research outputs, publications, reports, training materials, or knowledge products developed jointly under this MoU shall be jointly owned by the Parties, unless otherwise agreed in writing under a separate agreement.

Both Parties agree that:

- appropriate acknowledgement and authorship shall be accorded in all joint publications;
- neither Party shall use the name, logo, or branding of the other Party in publications or public communications without prior written consent;
- publication of research findings shall be subject to mutual review for accuracy, confidentiality, and reputational considerations; and
- pre-existing intellectual property of either Party shall remain the sole property of that Party.

Any commercial use or licensing of jointly developed intellectual property shall be governed by a separate written agreement.

Force Majeure

Both Parties shall not be responsible for any failure to perform due to unforeseen circumstances or causes beyond their reasonable control, including but not limited to acts of nature, war, riots, embargoes, acts of civil or military authorities, fire, floods, accidents, terrorist acts, strikes, or shortages of transportation, facilities, fuel, energy, labor, or materials.

If any such aspect is beyond

the control of participating agencies, appropriate strategies would be worked out to compensate for the activities/ schedules accordingly.

4. Liability

Both Parties shall be solely liable for any damages/claims against them in connection with the exercise of the objectives of this MoU hereunder, unless both parties agree otherwise. Liability for specific activities jointly undertaken by parties shall be referred to in the specific agreements executed.

5. Duration

The MoU would be effective for three years from the date of its execution (i.e., signing by both parties). It may be extended after the expiry of three years on such terms and conditions as may be mutually agreed upon.

6. Termination

Either Party may terminate this MoU by written notice for 30 days without prejudice to any other remedy for any breach of the MoU.

7. Amendments

- Either Party may request in writing a revision, amendment or modification of all or any part of this MoU.
- Any revision, amendment or modification agreed to between the Parties shall be in writing and come into force on such date as determined by the Parties and shall form part of this MoU.

7. Conflict of Interest

Both Parties warrant that this MoU is not likely to conflict with any of their organisational, financial, contractual, or other interests relating to the activities under this MoU. Both parties also agree that this MoU will not be treated as a deterrent to allowing similar activities or collaboration with other organisations.

8. Compliance with Laws & Ethical Standards

Each Party represents and warrants that it:

- has the requisite authority to enter into and perform its obligations under this MoU;
- is in compliance with all applicable laws and regulations relevant to the performance of this MoU, including anti-bribery, anti-corruption, anti-money laundering, and anti-terrorism laws;
- complies with applicable laws relating to prevention of sexual harassment, child safeguarding, anti-trafficking, and data protection;
- has obtained all necessary approvals and consents required to undertake activities under this MoU; and

- complies with applicable safeguarding, child protection, and ethical research standards in all activities undertaken under this MoU.”
- shall promptly notify the other Party of any actual or suspected violation of the above.

Either Party may terminate this MoU with immediate effect upon written notice in the event of a material breach of applicable laws by the other Party.

9. Resolution of Disputes

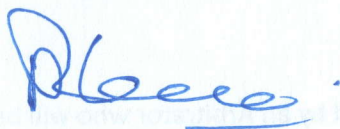
Any dispute arising between the Parties to this MoU will be heard by an Arbitrator who will be appointed after consulting both parties.

In witness whereof, the duly authorised representatives of the collaborating parties sign this Memorandum of Understanding.

The Parties herein have entered into and executed this MoU on the date mentioned above.

Agreed and Accepted:

For IIHMR University, Jaipur



Dr. P.R. Sodani

President

IIHMR University, Jaipur

Date: 20/2/2026

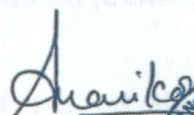
Witness

*Prof. Kirti Agarwal
Manager (Strategy & Partnership)*



Agreed and Accepted:

For Development Consortium



Ms. Anamika Mastava



Founder and CEO, Development Consortium

Date: 12 Feb 2026

Witness

Mr. Anthony Senanayake



Project Lead - Fortify Health

Date:

February 12, 2026

Witness